Needless to say, I didn’t expect my first year with NPGA to be one of the most taxing experiences our planet has faced in a century. COVID-19 continues to challenge our public health and economic systems in a profound manner and it has tried propane businesses in ways perhaps never before imagined—leak checks and installations in a virus-laden and social distanced world, a dearth of personal protective equipment, dozens of new rules and regulations to navigate without consistency from locality to locality, and questions abound about how to handle employees and customers who have contracted COVID-19. Perhaps even more crucial is the fear it casts in all of us—fear of losing a loved one and fear of losing our job and savings. Sadly, some of those fears are being realized and now, as we crawl towards recovery, each of us—with our families, our colleagues, and our fellow Americans—must muster the fortitude to plow forward.

By working so closely with many of you through these uncharted waters, I have come to respect greatly not only the incredibly dedicated and compassionate members of the propane family, but also the energy itself—for what propane is now and what it can be to America. The pandemic reinforced what we as an industry have always known—that propane is a reliable and resilient fuel that will provide safe and clean energy no matter the emergency, and how vital it is that our country’s propane supply is not dependent on foreign production.

My approach to guiding NPGA is based on servant leadership: membership directs NPGA, not the other way around. Accordingly, we will always listen to what you—our members—need and your feedback is of paramount importance to us. In return, we will endeavor to provide you with the utmost transparency and copious communications. That said, I do not equate a servant mentality with weakness; just the opposite. NPGA is your army to tackle the matters most pressing to the industry, both as the strategists as well as the foot soldiers. While NPGA has a mission statement, strategic goals, and a wealth of incredible policies, our role boils down to just a handful of things: Eliminate governmental roadblocks, facilitate cooperation, and provide tools to help your businesses thrive.

Unlike the pandemic, I did walk into NPGA recognizing that we are facing another incredible challenge: misinformation about electricity as the only solution to climate change. It’s driving misperception, which is leading to flawed policies, including to the detriment of propane. Hundreds of bills have been introduced around the country demanding gas bans or decarbonization or net-zero (or a myriad of other government-coined terms that anoint electricity as the climate change savior). NPGA—along with allies at PERC, the state associations, the natural gas associations, and many other like-minded partners—is fighting back hard, both in town halls and policymaker offices as well as on the streets with vote-casting consumers.

This boxing match will not go one round, or two, or perhaps even ten; rather it may rage on until the universal consensus backs propane as a critical energy solution, as a necessary complement to other energy sources, or as it can be used in less traditional methods. We all know that the vilification of propane makes about as much sense as why boxing “rings” are square, but perception, once cemented, is no easy feat to turn on its head in a social environment where facts are secondary to armchair wisdom.
So once the pandemic is bested and we all learn what “the new normal” looks like, I’d challenge you to think about what else can be done—both by you as a member of the propane community and by all of us collectively as an association of members—to thrive over the next decade and beyond. I challenged myself in this manner and see four principal areas, or “pillars,” where we can collectively, and independently, focus our efforts: Safety, Professionalism, Innovation, and Attractiveness to Industry.

**Safety.** Safety is “Job Number 1” for many and, perhaps, should be for all. An incident mars the reputation of not just one business, but also of the industry and propane as an energy source. Nuclear power has never recovered. And it’s the right thing to do. Ensuring the safety of customers and employees is a no-brainer, but that doesn’t make it easy to do, day in and day out.

**Professionalism.** Professionalism is critical to establish and maintain confidence in the output we all work so hard to earn. How often do you ask yourself the following: Does my company have adequate levels of support in human resources, legal, and accounting? Is our customer service top notch? Is our training up to snuff? Do we take pride in the condition of our plants and facilities? Are we contracting to meet our customers’ needs? Is our workforce diversifying across gender, age, and racial spaces? Are we investing in sustainable resources like propane-powered bobtails?

**Innovation.** Back in February, the World LPG Association held a summit it titled “Innovate or Die.” I wasn’t a fan of title, but the spirit of the message is pertinent—we continually must challenge ourselves to align our product with the needs and concerns of today’s society. Certainly, that requires relentless education of the public and of policymakers around how clean, powerful, and cost-effective our fuel is. Another piece is incentivizing innovators to innovate—through research grants, policy incentives, and sheer brute entrepreneurialism—around how propane can adapt to an ever-adapting society.

**Attractiveness to Industry.** Messaging that propane is an energy of the future to policymakers and the public is only half the battle. The other half is gaining market share through manufacturers. They must buy into propane as an energy source that will produce dollars to incentivize the development of new products, cleaner products, more efficient products, and more powerful products, all using propane.

We are not as small of an industry as we sometimes tell ourselves. You have NPGA and PERC which are armed with sophisticated staff and are tackling obstacles arm-in-arm alongside a committed cadre of state executives across our great nation. And most of all, we have you, with the ingenuity, grit, and drive to stand up proudly and loudly declare that propane can and should be energizing America.
What a difference a year makes...

NPGA is operating under a new CEO, Steve Kaminski, who started in late October. Under Steve’s leadership, NPGA quickly jumped in to provide guidance and regulatory support to the industry around business operations during the COVID-19 crisis. The COVID-19 crisis has highlighted the strong, collaborative relationship between NPGA and PERC; the evolution of the relationship has provided substantial value to the industry as we navigate uncharted waters.

In late 2019, the NPGA advocacy team achieved a significant win - $500 million dollars in retroactive tax credits under the Alternative Fuel Vehicle Refueling Property Tax Credit, which will be of sizeable benefit to the industry.

Every other Friday, the NPGA Board Officers meet via conference call. And I am happy to report, it is the consensus of the officers that NPGA is moving in the right direction. Fighting the Electrification of Everything Movement and maintaining energy choice means 2020-2021 is going to be another busy year and I look forward to working with you.

"...NPGA is moving in the right direction."
COVID-19 hit the nation hard and it’s changed the way we live and do business. NPGA acted quickly and comprehensively on behalf of the propane industry. Below is a subset of NPGA’s actions and accomplishments in responding to the pandemic.

- Secured essential critical infrastructure worker status for propane workers from the Department of Homeland Security, which many states adopted.
- Secured inclusion of propane in the Federal Motor Carrier Safety Administration’s emergency declaration waiving hours of service requirements for the transportation of essential supplies supporting emergency relief efforts.
- Loosened red tape and secured waivers for the propane industry on matters relating to drug and alcohol testing, CDL-related matters, and hazardous materials-related requirements.
- Secured a favorable outcome for the propane industry in the federal government’s third stimulus package, including an additional $900 million in funding for the Low Income Energy Assistance Program (LIHEAP).
- Designed “rules of the road” for NPGA members under dozens of governmental acts and guidance documents, including CDC and OSHA guidance, the Federal Paycheck Protection Program and myriad other new financial assistance programs, and provisions related to paid sick leave, extended family leave, and medical leave.
- Worked to provision cloth masks through FEMA at no charge for essential propane workers (over 57,000 masks to over 1,200 locations requested) and with NPGA member Rototherm to facilitate the availability of PPE facemasks to the United States propane industry.

These actions supported the industry’s resilience, allowing propane to maintain up and running status and continue to provide most services to the customer base. But it is certainly not business as usual. There are a number of technical resources, references, and template language on the Member Dashboard of NPGA.org to help navigate the new environment in which we find ourselves operating. The NPGA staff are also resources for you; feel free to reach out to them with questions or concerns.

“**We are living in difficult times. The COVID-19 crisis has created unprecedented health, safety, and economic challenges for the propane industry and our families. It has put all of us in new territory with many unknowns and difficult decisions that must be made each day.**”

— Randy Thompson, *NPGA Chair of the Board*
Regulatory Reform

NPGA regulatory reform initiatives aim to eliminate hurdles for the industry, specifically regulations by the U.S. Department of Transportation (DOT) and the U.S. Department of Housing & Urban Development (HUD). NPGA continues to pursue Hours of Service reform at DOT, including building broad support for the expansion of the 100 air-mile radius provision of the short-haul operation regulation among a variety of industries that rely on over-the-road transportation. DOT’s pending rulemaking to modify the short-haul operation exemption will enable propane technicians to service more deliveries with greater flexibility.

NPGA successfully advocated to update an underlying HUD regulation to defer to NFPA 58 standards for separation distances between propane tanks and structures. The outdated regulation rendered residential properties within 300 feet of a 1,000-gallon propane tank ineligible for Federal Housing Administration-backed loans, which are common among first-time homebuyers. Further, the regulation deterred residential developers from partnering with propane marketers in the construction of propane community systems. Ultimately, HUD changed the regulation to exclude all underground propane tanks; exclude aboveground propane tanks of 1,000 gallons or less, if they comply with NFPA 58, and incorporate NFPA 58 standards.

Advocating with States

NPGA’s regulatory advocacy team partnered with state and regional associations to eliminate regulatory barriers at the state level. NPGA and the Ohio Propane Gas Association appealed to the Federal Motor Carrier Safety Administration (FMCSA) to waive the mandatory skills assessment of the commercial driver license test for military veterans who received vehicle training during military service. We urged FMCSA to grant the waiver to the Ohio Department of Public Safety as well as all states to reduce barriers to employment of military service individuals and improve the pool of potential commercial vehicle drivers.
NPGA partnered with the Pacific Propane Gas Association, asking FMCSA to make a preemption determination on Washington meal and rest break hours of service regulations. We argued that the Washington rules present no additional safety benefit and are incompatible with the hours of service rules put forth by FMCSA. Further, the Washington rules cause an unreasonable burden on interstate commerce, including contributing to a cumulative effect in conjunction with similar state regulations that burden interstate commerce. More than 500 propane field technicians with commercial driver licenses deliver propane to nearly 84,000 homes in Washington, and the Washington rules are hurdles to the efficient and safe transportation of propane.

**Harvest Demand**

A wet spring and late, rapid fall harvest caused significant demand for propane to fuel corn dryers throughout the Midwest. NPGA joined state and regional associations in coordinated response and communication among propane marketers, farmers, state and federal officials, and other organizations. NPGA served as a central information hub for federal regulatory agencies such as the Federal Energy Regulatory Commission (FERC) and FMCSA as well as communicating with congressional offices.

To continue open dialogue with the agricultural community, NPGA participated in a policy conference with the Midwestern Association of State Departments of Agriculture. NPGA provided an overview of the well-to-wheel propane delivery path and the modes of transportation involved, including pipeline, rail, and transport and bobtail vehicles. In particular, NPGA was able to answer questions on pipeline allocation policies and the subsequent impact of portioning supplies among propane marketers that purchase product from wholesale or midstream operations. NPGA also discussed the high daily use of propane by corn dryers in comparison to residential or commercial consumers to illustrate the sheer magnitude of agricultural demand and the limitations of transportation resources. Several agricultural commissioners commented that the agriculture and propane industries must continue to communicate on anticipated demand, harvest timing, and storage capacities as well as investigate ways to reduce cost and other barriers to on-site storage.
New Congressional Member Outreach
The 2018 elections marked a considerable change in the political landscape and required a shift in NPGA’s legislative priorities for the 116th Congress. The new Congress included over 100 new legislators, and a new Democratic Majority in the House of Representatives. During the first 90 days of 2019, NPGA met with over 100 Congressional offices, specifically targeting key states and districts with propane interests. NPGA worked to educate these Members and their staff on the essential benefits of propane. These new relationships served as the foundation for NPGA’s advocacy throughout 2019 and into 2020.

Alternative Fuel Tax Credit
Last year, NPGA worked with Congressional leaders to promote the extension of expired alternative fuel tax credits. These credits, which play an integral role in incentivizing Americans to adopt alternative fuels, were the subject of multiple Congressional hearings and were later incorporated into legislative text in the House of Representatives and the Senate. In late December of 2019, President Trump signed into law H.R. 1865, which included a three-year extension of the Alternative Fuel Tax Credit and the Alternative Fuel Vehicle Refueling Property Credit. These credits can now be claimed retroactively for years 2018-2019, and prospectively for 2020. NPGA continues to advocate for a long-term extension of the alternative fuel credits, beyond 2020, which will give the propane industry and its customers the certainty they need to expand the autogas market.

Appropriations Requests
In early 2019, NPGA sought changes to F.Y. 2020 Appropriations language that would request research, development, and demonstration (RD&D) funding opportunities for propane through the U.S. Department of Energy. These appropriation dollars provide a unique opportunity to fund essential programs that assist in modernizing the propane industry. In late December of 2019, President Trump signed into law H.R. 1865, which included RD&D funding opportunities. The bill makes available $5,000,000 for propane vehicle engine technology projects, and grants propane and natural gas companies access to $15,000,000 for combined heat and power projects. NPGA is excited to continue working with House and Senate appropriators to expand requests for F.Y. 2021.
State Affairs

State Engagement Initiative

The state affairs program coordinates with the 38 state and regional propane associations and industry leaders across the country to defend against harmful legislative or regulatory proposals that could have a domino effect across the country. In 2019, NPGA’s state affairs program analyzed more than 10,000 bills, actively monitoring more than 700 that offered opportunities or challenges to the industry.

To complement the legislative monitoring effort, in 2015 NPGA’s Executive Committee committed up to $500,000 for the State Engagement Initiative to provide necessary resources to protect the industry. Since that time, the propane industry has achieved significant victories, primarily over subsidized natural gas proposals in the legislative and regulatory arenas. Funds have been used to assist the propane gas associations in Illinois, Maryland, Michigan, Minnesota, New Mexico, North Carolina, Texas, and West Virginia. In 2019, funds were allocated to the Propane Gas Association of New England and Western Propane Gas Association to challenge decarbonization efforts.

The industry’s primary challenge has shifted from subsidized natural gas expansion to fighting proposals on both the state and local level to curtail or eliminate the use of fossil fuels, including the elimination of internal combustion engines and efforts to limit infrastructure development. In 2020, resources will be deployed for state and regional associations to challenge these proposals.
NPGA’s Technology, Standards and Safety (TS&S) Committee met for its traditional Fall and Spring meetings to focus on improving the codes and standards that affect propane company operations throughout the United States. NFPA 58, the LP-Gas Code, is without a doubt the preeminent standard used not only in the U.S. but also throughout the world. This standard is adopted in virtually every state either outright or through its reference in the International Fire Code. NPGA has three voting seats and three alternates on the 36-person NFPA Technical Committee on LP-Gas. Even with that small percentage, NPGA has an impressive success rate supporting the proposals developed through the work of the TS&S Committee. With the 2020 edition now completed and published, proposals for the 2023 edition are due to be submitted in June 2020.

Work has been completed on NFPA 54/ANSI Z223.1, the National Fuel Gas Code for the 2021 edition and that edition will be available in the Fall of 2020. The International series of codes including the International Fuel Gas Code, Fire Code, and Energy Conservation Codes are also high on NPGA’s priority list and proposals for the 2024 edition of the International Fire Code are due in January 2021. Work on the many Z21/83 fuel gas appliance standards is ongoing and NPGA continued to participate in the development of those standards throughout the year.

The TS&S Committee will be working hard to incorporate new provisions into NFPA 58 that will permit the general public to transfer liquid fuel into its vehicles. Accomplishing this will bring NFPA 58 into agreement with the International Fire Code with respect to refueling vehicles, a step considered essential to furthering the objectives of the industry of bringing propane vehicles onto a level playing field with other motor vehicle fuels. Other areas that the TS&S Committee is working on include refining the requirements for food trucks, a relatively new segment of the industry that is fast growing in popularity.

In other codes and standards activities, NPGA continues to advocate for the use of unvented room heaters in high performance “green” buildings. This past year saw NPGA and its coalition partners experience some success as a proposal to introduce onerous sizing criteria for unvented heaters was withdrawn by the ASHRAE Board of Directors from the draft of ASHRAE 62.2, Standard for Indoor Air Quality for Low-Rise Residential Buildings. This action gives the fuel gas industries hope that no further action will be taken until research has been completed to establish scientifically-based emissions data for these products.
Plant Tours

Bringing Congress Home

All politics is local, and the propane industry prides itself in being a local, nonpartisan energy solution in every congressional district in America. To bring this point home, NPGA members hosted 14 members of Congress at their facilities over the course of 2019 (see complete list below), a significant increase from five visits in 2018. These visits expand legislators’ knowledge of the industry beyond the grill and educate them on the vital and diverse roles propane plays in providing a reliable, safe, clean, and comfortable way of life for their constituents.

Plant tours have provided clarity and context to complex federal policy issues. As such, these tours serve as a critical grassroots advocacy tool for the association. To date, more than 60 Members of Congress from both sides of the aisle have accepted invitations to tour propane facilities. When Congress has a broad understanding of what the propane industry is about and how it serves local communities, it can encourage and pass sensible public policies.

1. March 29, 2019
   Rep. Pete Stauber (MN-08)
   AmeriGas Propane LP; Walker, MN

2. April 17, 2019
   Rep. Vicky Hartzler (MO-04)
   AmeriGas Propane LP; Jefferson City, MO

3. April 22 – 25, 2019
   Rep. Jim Hagedorn (MN-01)
   CHS, Inc.; Luverne, MN

4. May 31, 2019
   Rep. David Trone (MD-06)
   ThompsonGas, LLC; Frederick, MD

5. June 17, 2019
   Rep. Steve Watkins (KS-02)
   Heartland Propane; Girard, KS

6. June 30, 2019
   Rep. Dan Newhouse (WA-09)
   AmeriGas Propane LP; Kennewick, WA

7. July 9, 2019
   Rep. Grace Napolitano (CA-32)
   Johnson Family Propane; Baldwin Park, CA

8. July 29, 2019
   Rep. Kurt Schrader (OR-05)
   Blue Star Gas; Salem, OR

9. August 15, 2019
   Rep. Larry Bucshon (IN-08)
   Overpeck Gas Company; Marshall, IN

10. August 19, 2019
    Rep. Rodney Davis (IL-13)
    Hicksgas; Urbana, IL

11. September 5, 2019
    Rep. Brad Wenstrup (OH-02)
    AmeriGas Propane LP; Mt. Orab, OH

12. October 1, 2019
    Rep. Xochitl Torres Small (NM-02)
    AmeriGas Propane LP; Las Cruces, NM

13. October 9, 2019
    Rep. Jim Himes (CT-04)
    Rural Fuels; Trumbull, CT

14. November 11, 2019
    Rep. Michael Guest (MS-03)
    Lampton-Love Inc; Richland, MS
NPGA’s political action committee, PropanePAC, is one of the association’s most valuable advocacy tools. The personal and voluntary contributions it receives mainly through eligible industry employees allow NPGA to support candidates for Congress who support the interests of the propane industry.

PropanePAC provides the only legal way NPGA can directly participate in the political process and help the association mold the type of legislature it gets to work with. In the first year of the 2020 election cycle (calendar year 2019), PropanePAC collected more than $115,000 in contributions. The PAC also disbursed $85,500 to a bipartisan collection of Congressional candidate committees and leadership PACs.

A full account of PropanePAC’s activities can be found at: www.npga.org/propane-pac.
About PropanePAC

PropanePAC is the multi-candidate, non-partisan political action committee of NPGA, serving as the political voice of the propane industry. Federal election laws prohibits trade associations from using their general treasury funds to make contributions to federal candidates. Only eligible employees of NPGA’s members can empower NPGA to have an active role in the federal election process by contributing their own personal, hard-earned money to PropanePAC.

PropanePAC would like to thank the following major donors for their generosity during the 2019 association year (June 2019 – May 2020):

**Individual Donors: Silver Boxtail Club ($2,500/yr)**
- Joseph Buschur
- Jerry Brick
- Derek Dalling
- Gary France
- Carl Hughes

**Individual Donors: Propane Founders Club ($1,912/yr)**
- Cindy Belmont
- Roger Boehlke
- Chris Earhart
- Denis Gagne

**Individual Donors: 1075 Club ($1,075/yr)**
- Tracy Amburgey
- Doug Auxier
- David Barrett
- Malcolm Barrett
- James Bertelsmeyer
- Eugene Bissell
- John Brooks, III
- Shawn Coady
- Amy Dean
- Rob Freeman
- Lisa Gerwitz
- Kim Godlewski
- Walton Gresham, III

Shannon McWhorter
Raymond Murray, III
Andrew Peyton
D. Frank Platz
Randy Thompson
Stephen Kaminski
Thomas Manson
John O’Neal
David Lowe
Nash McMahan
Dominique MonLezun
Todd Pellett
Roland Penta
Brian Petrovich
Randall Sams
NPGA continued to engage in efforts that promote workforce development in 2019 and into 2020 to address the challenges faced by marketers in attracting and retaining qualified employees for the propane industry. Over the past year, working in conjunction with the Propane Education and Research Council (PERC), the most notable designated deliverable completed was the approval of NPGA's application to the Department of Labor (DOL) for designation as a nationally Registered Apprenticeship (RA) program. NPGA will serve as the administrator of the RA program.

The apprenticeship programs approved were for two job classifications, propane service technician and driver. Within the driver classification, there are three different RA programs that will be available, which include 1) bobtail delivery drivers, 2) transport drivers, and 3) utility drivers. These programs can be utilized to bring novice employees into the industry and provide a nationally recognized, structured program that provides the education and skills needed to become an industry professional. The apprenticeship programs can be used by employers internally or can be coupled with secondary educational programs or veterans' programs.

As we move to the implementation phase of the apprenticeship program, NPGA is developing all the requisite materials for compliance with DOL requirements and also to share with the industry to gain a better understanding of the program’s requirements and the criteria for participation by employees and employers alike. We continue to work with our industry partners at PERC and the state associations on methods and available funding opportunities for implementation of workforce outreach programs to the industry.
Nashville was the destination for the 2020 NPGA Southeastern Convention & International Propane Expo, at the Music City Center, scheduled for April 6-8. With increasing concerns over public health and safety, NPGA was forced to cancel the trade show and education sessions. Expo was on track to host thousands of attendees, from across the U.S. and around the world, with nearly 250 exhibitors promoting their products and services.

NPGA is grateful to the many people and companies that worked together to plan the 2020 EXPO. A heartfelt thank you to:

- Conventions Committee
- Exhibitor Advisory Committee
- Southeastern Advisory Committee
- Exhibitors
- Sponsors
- Advertisers
- Speakers/Presenters
- Attendees

We will see you next year in Atlanta, April 10 – 12, 2021!
NPGA began its new annual year in June 2019 in Washington, D.C., with Propane Days, the industry’s annual grassroots advocacy fly-in. Industry members were eager to visit their elected officials to discuss extending the alternative fuel tax credits, seek support for the DRIVE-Safe Act, create grant-funding opportunities for propane refueling infrastructure along alternative fuel corridors on interstate highways, require appliance manufacturers to include carbon footprint information on Energy Guide labels, and obtain an exemption from the Jones Act.

More than 200 association members met with their elected officials in Congress. Over the course of two days, attendees promoted the industry’s latest policy objectives before dozens of Senators and Representatives, successfully navigating the new Congressional landscape with the Democratic majority in the House of Representatives.

This year’s event rolled out a new advocacy strategy, which assigned one or two specific policy issues to each Hill office to increase the effectiveness of the meetings. NPGA also eliminated a keynote speaker from the agenda in order to maximize the amount of time for Propane Days participants to engage members of Congress on the Hill. In addition to creating a more efficient agenda, this change brought the association considerable event cost savings.

Finally, in what has become a Capitol Hill tradition, Propane Days hosted a barbecue reception in the Rayburn House Office Building. Members of Congress and hundreds of Hill staff mingled with the attendees to cap off another successful event. During the reception, Congressman Drew Ferguson (R-GA) received an NPGA Congressional award for his leadership on HR 5988, “Common Sense Certification Reform Act,” which addressed the crane rule threat facing the propane gas industry.
In September 2019, the National Propane Gas Association (NPGA) and the Propane Education & Research Council (PERC) reached an agreement to sell the certification assets of the Certified Employee Training Program (CETP) from NPGA to PERC, effective December 31, 2019. Therefore, on January 1, 2020, PERC assumed full administration of the CETP Certification Program. The sale of the program assets was mutually agreed upon by the officers and leadership of both organizations to advance the safety, training and certification programs in the propane industry by moving all program assets under one roof.

NPGA remains committed to the industry’s safety, education and compliance through our continued in-depth engagement with codes and standards development organizations and regulatory agencies. NPGA’s involvement with these groups will facilitate a more streamlined process of information sharing with PERC that will enhance the development of new safety and training materials.
Benchmarking
For more than 20 years, NPGA’s Benchmarking Council has provided opportunities for propane marketers to search for new ideas by comparing business practices with other marketers who share the same challenges. More than 150 individuals from 125 companies, representing 40 states, meet three times a year and collaborate in a dozen small groups to improve their company’s performance. Through the contribution of real-life data analyzed in projects including bobtail operating and delivery analysis, and key performance indicators, members learn how to better operate their businesses. Presentations on specialized topics provide additional learning and networking opportunities. Learn more at www.npga.org/organization/benchmarkingcouncil/.

Cylinder Exchange
The Cylinder Exchange Council operates as an NPGA business council and is comprised of major and independent marketers, as well as suppliers of equipment and service providers, and holds two meetings every year. The purpose of the Cylinder Exchange Council is to provide that segment of the propane industry with the opportunity to review issues and develop projects that are related to the common interests of its members.

During 2019, the Council worked on addressing issues related to the development of the 2020 edition of NFPA 58. Once again, the requirements for fire extinguishers installed at cylinder exchange outlets were modified from the previous edition, but NPGA was successful in clarifying that high flow fire extinguishers were not required. The Council is also monitoring the impact of new inspection requirements for face seals on CGA 791 and CGA 793 cylinder valves. These requirements are part of the 2020 edition of NFPA 58. Members of the Council look forward to continuing involvement in the state and national issues affecting cylinder exchange businesses throughout 2020 and have instituted a new advertising campaign to attract new members into the Council.
Women in Propane

The Women in Propane Council leadership has designed enhanced ways to deliver training, mentoring, and networking to all members of the industry. Workforce development is at the core of the council’s mission.

Council members and industry employees have multiple opportunities around the nation and via teleconference to participate in signature programming that has defined a new standard of professional development within the propane industry. The key programs presented by the council in 2019 included:

- **Leadership Forum at the Expo**
  - The five-hour intensive DISC training was held at the 2019 Expo.

- **DiSC on the Road**
  - The popularity, power, and productivity of the DISC program is available at your place of business, and contracts to engage on-site DISC training experts are affordable and convenient.

- **WIP Knowledge Exchange: Mentoring Network**
  - Volunteer mentors work closely via video conference or phone to guide mentees on their chosen career goals.

- **Roundtable Session & Networking Reception**
  - At the Southeast Expo, Women in Propane hosts a leading industry speaker whose topic launches interactive roundtable discussions, followed by an informal reception.

- **Council business meetings**

Council membership currently includes approximately 500 members, both corporate enrollments and individuals. To learn more, visit www.npga.org/wip
In early 2020, the International Association of Young Gassers announced their flagship program, **30 Under 30**, to the propane industry.

Implemented by Young Gassers under the direction of Steph Hennen in conjunction with the National Propane Gas Association and the Canadian Propane Association, the program focuses on recognizing 30 individuals under the age of 30 who have shown great potential within the propane industry. The 30 individuals who were chosen received perks such as free registration to certain industry events, and individual membership to NPGA and Young Gassers for their year in the program.

The **30 Under 30** nominations were reviewed by propane industry veterans who took into consideration the criteria set forth by the program, and the Class of 2020 was announced in late February. They were slated to be recognized at the 2020 Southeastern Convention & International Propane Expo as well as in industry publications. In lieu of their recognition at Expo, NPGA acknowledged each member in several issues of *NPGA Reports* as well as on a dedicated page on the Expo website.

Congratulations to the Class of 2020 **30 Under 30** recipients!

<table>
<thead>
<tr>
<th>Name</th>
<th>Company</th>
</tr>
</thead>
<tbody>
<tr>
<td>Megan Barlow</td>
<td>Evergreen Propane</td>
</tr>
<tr>
<td>Trae Boese</td>
<td>Global Gas</td>
</tr>
<tr>
<td>Barrett Conway</td>
<td>Cetane Associates</td>
</tr>
<tr>
<td>Nathan M. DeBerdine</td>
<td>Dead River Company</td>
</tr>
<tr>
<td>Tanner DeWitt</td>
<td>Ed Staub &amp; Sons Petroleum Inc.</td>
</tr>
<tr>
<td>Austin Dodge</td>
<td>Woodfin Heating Inc.</td>
</tr>
<tr>
<td>Scott Doughtery</td>
<td>Superior Energy Systems</td>
</tr>
<tr>
<td>Krista Filious</td>
<td>John Rosbough Trucking</td>
</tr>
<tr>
<td>Ashton Fuller</td>
<td>Webster &amp; Garner</td>
</tr>
<tr>
<td>Raleigh Garrett</td>
<td>G &amp; S Service, Inc.</td>
</tr>
<tr>
<td>Monika Goss</td>
<td>RN Goss Gas Products</td>
</tr>
<tr>
<td>Daniel Guglielmo</td>
<td>Paraco Gas Corporation</td>
</tr>
<tr>
<td>Travis Hagen</td>
<td>ERAC (Emergency Response Assistance Canada)</td>
</tr>
<tr>
<td>James Hajek</td>
<td>Christensen Inc.</td>
</tr>
<tr>
<td>Colton Hayes</td>
<td>Westmor Industries</td>
</tr>
<tr>
<td>Meranda Hormann</td>
<td>Westmor Industries</td>
</tr>
<tr>
<td>Kendall Hostler</td>
<td>Central Valley Ag</td>
</tr>
<tr>
<td>Daniel Libralato</td>
<td>Anova</td>
</tr>
<tr>
<td>Daniel Montero</td>
<td>Warm Thoughts Communication</td>
</tr>
<tr>
<td>Clay Navarette</td>
<td>Tri-Co Propane</td>
</tr>
<tr>
<td>Brad Plissey</td>
<td>JaySan Gas Service, Inc</td>
</tr>
<tr>
<td>Daniel Quiroga</td>
<td>Metsa Tanks</td>
</tr>
<tr>
<td>Cody Reeves</td>
<td>RegO</td>
</tr>
<tr>
<td>Dustin Rose</td>
<td>Wendt’s Propane and Oil</td>
</tr>
<tr>
<td>Elliot Shaffer</td>
<td>Shaffer’s Bottled Gas</td>
</tr>
<tr>
<td>Matt Silk Jr.</td>
<td>Jennings Oil and Propane</td>
</tr>
<tr>
<td>Denver VanderYacht</td>
<td>VanderYacht Propane Inc.</td>
</tr>
<tr>
<td>Drake VanderYacht</td>
<td>VanderYacht Propane Inc.</td>
</tr>
<tr>
<td>Cooper Wilburn</td>
<td>Propane Resources</td>
</tr>
<tr>
<td>Ryan R. Wine</td>
<td>E. P. WINE Inc.</td>
</tr>
</tbody>
</table>
Distinguished Service Award

Daniel N. Myers, *The Churchill Centre*

Dan Myers was awarded the 2018 NPGA Distinguished Service award on June 3, 2019, the industry’s highest honor.

Dan Myers epitomizes the strong, quiet leader who remains mostly behind the scenes, allowing the volunteer leadership to be center stage. As NPGA Executive VP, General Manager and General Counsel from 1976 to 2003, Dan transitioned NPGA to a fully functional accounting system; oversaw a major dues restructuring; created new field staff positions; expanded annual sales of safety, training and marketing publications; coordinated a Congressional lobbying campaign to create PERC; and spearheaded NPGA’s move from Chicago to Washington, DC in 2003.

Chair’s Citations

Chair Chris Earhart awarded three citations to individuals who have demonstrated extraordinary commitment to the industry.

Dan Balmer
*Penn Valley Gas Inc.*

In recognition of successfully engaging Pennsylvania state officials to work with the PAPGA in assessing winter emergencies.

Robert Blackwell,
*Independent Gas Co.*

In recognition of his valuable insight into the intent of the codes, standards and regulations that govern the propane industry.

Bill Young
*Superior Energy Systems Ltd.*

In recognition of his many contributions to the industry over more than five decades, and participating in developing safety and performance standards.

State Director of the Year

Dan Richardson
*Conger LP Gas, Inc.*

Georgia State Director

Outgoing Chair Chris Earhart receives plaque and gavel.
Established in 1993, the National Propane Gas Foundation (NPGF) Scholarship Fund fosters educational opportunities for the children of National Propane Gas Association (NPGA) member companies by offering scholarships to colleges and vocational/technical/trade schools. The fund provides nonrenewable scholarships in the amounts of $1,000 and $2,000.

Scholarships are funded by companies, individuals, and state/regional associations to endow the named scholarships. NPGF’s February 2020 Silent Auction netted $37,000 and money is also raised via the Amazon Smile program, where proceeds from your purchases fund NPGF Scholarships. NPGF also acknowledges its thirty 2019-2020 Corporate Partners who are our industry champions, providing financial support to the Foundation. For a complete list of our nearly 60 Scholarship Donors and Corporate Partners, please visit the scholarship page of NPGA’s website.

In August 2019, the NPGA’s Executive Committee approved NPGA financing of the Scholarship Foundation’s administrative expenses going forward. This has allowed NPGF’s fundraising efforts to fully support scholarships, one of the most tangible NPGA member benefits.

NPGF offered scholarships to 95 students totaling $128,000 in the 2019/2020 year; since its inception, over $2 million dollars in NPGF scholarships have been awarded.

New scholarships established include:
- Benchmarking Council Members #3 Scholarship
- Jerry and Susan Brick Scholarship (Technical)
- Illinois Propane Gas Association #3 Scholarship
- In Memory of Charles Ory Scholarship
- The Revere Family Scholarship
- Richard R. Roldan Scholarship
NPGA hired consultant Scott Oser & Associates to investigate and evaluate our member recruitment efforts. Their ultimate goal was to identify:

- Target markets most likely to respond to recruitment efforts
- Potential messages that would resonate with identified audiences
- Marketing tactics to deploy

The final report with results of their survey and analysis was delivered and noted key points, including:

- Staff and personal contact are critical in recruiting and retaining members
- A membership toolkit for use by states should be developed
- Key messaging should stress that NPGA is the voice of the industry

NPGA will use this information while developing its member outreach marketing to new and current members in 2020.

### 2016 – 2020 Total Members by Category

<table>
<thead>
<tr>
<th>Category</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Marketers</td>
<td>2410</td>
<td>2348</td>
<td>2331</td>
<td>2259</td>
<td>2153</td>
</tr>
<tr>
<td>Manufacturers</td>
<td>143</td>
<td>140</td>
<td>137</td>
<td>138</td>
<td>139</td>
</tr>
<tr>
<td>Distributors</td>
<td>42</td>
<td>39</td>
<td>40</td>
<td>37</td>
<td>37</td>
</tr>
<tr>
<td>Producers/Wholesalers</td>
<td>21</td>
<td>19</td>
<td>18</td>
<td>15</td>
<td>17</td>
</tr>
<tr>
<td>Transporters</td>
<td>9</td>
<td>14</td>
<td>14</td>
<td>14</td>
<td>16</td>
</tr>
<tr>
<td>Services</td>
<td>113</td>
<td>117</td>
<td>99</td>
<td>102</td>
<td>109</td>
</tr>
<tr>
<td>International</td>
<td>46</td>
<td>43</td>
<td>44</td>
<td>42</td>
<td>42</td>
</tr>
<tr>
<td>Individual</td>
<td>9</td>
<td>5</td>
<td>5</td>
<td>6</td>
<td>7</td>
</tr>
<tr>
<td><strong>TOTAL MEMBERS</strong></td>
<td>2,793</td>
<td>2,725</td>
<td>2,688</td>
<td>2,587</td>
<td>2,520</td>
</tr>
</tbody>
</table>

### 2016 – 2020 Marketer Locations

<table>
<thead>
<tr>
<th>Location</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bulk Plants</td>
<td>9,965</td>
<td>7,552</td>
<td>7,449</td>
<td>7,662</td>
<td>7,472</td>
</tr>
<tr>
<td>Retail Branches</td>
<td>3,615</td>
<td>5,334</td>
<td>5,325</td>
<td>5,409</td>
<td>5,185</td>
</tr>
<tr>
<td>Marketer HQ</td>
<td>2,410</td>
<td>2,343</td>
<td>2,266</td>
<td>2,233</td>
<td>2,153</td>
</tr>
</tbody>
</table>
NPGA continues to work with its affinity partners to promote their programs and expand their offerings. NPGA values the unflagging support of the state and regional propane associations to promote the programs and increase awareness among members. NPGA continued its revenue sharing program which distributed nearly $25,000 to the state and regional associations with participating members.
Financial Statements

Financial Statements At-a-Glance

FY 2020 Unrestricted Sources of Revenue (NPGA Only)

<table>
<thead>
<tr>
<th>Revenue</th>
<th>Amount</th>
<th>Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Membership</td>
<td>$3,410,112</td>
<td>45.19%</td>
</tr>
<tr>
<td>Meetings and conventions</td>
<td>1,534,330</td>
<td>20.33%</td>
</tr>
<tr>
<td>Communications</td>
<td>20,720</td>
<td>0.27%</td>
</tr>
<tr>
<td>Regulatory &amp; technical</td>
<td>4,931</td>
<td>0.07%</td>
</tr>
<tr>
<td>Legislative affairs</td>
<td>59,169</td>
<td>0.78%</td>
</tr>
<tr>
<td>Education and training</td>
<td>948,829</td>
<td>12.57%</td>
</tr>
<tr>
<td>PERC activities</td>
<td>1,066,001</td>
<td>14.13%</td>
</tr>
<tr>
<td>Governance and board</td>
<td>47,655</td>
<td>0.63%</td>
</tr>
<tr>
<td>Investment income</td>
<td>194,836</td>
<td>2.58%</td>
</tr>
<tr>
<td>Councils &amp; forums</td>
<td>259,168</td>
<td>3.43%</td>
</tr>
<tr>
<td><strong>TOTAL REVENUE</strong></td>
<td><strong>$7,545,751</strong></td>
<td>100.00%</td>
</tr>
</tbody>
</table>

FY 2020 Program & Administrative Expense Chart (NPGA Only)

<table>
<thead>
<tr>
<th>Expense</th>
<th>Amount</th>
<th>Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program</td>
<td>$6,020,924</td>
<td>79.65%</td>
</tr>
<tr>
<td>Administrative</td>
<td>1,538,060</td>
<td>20.35%</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSE</strong></td>
<td><strong>$7,558,984</strong></td>
<td>100.00%</td>
</tr>
</tbody>
</table>
## FY 2020 Allocation of Expenses (NPGA Only)

<table>
<thead>
<tr>
<th>Expense</th>
<th>Amount</th>
<th>Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Membership retention and development</td>
<td>$408,937</td>
<td>5.41%</td>
</tr>
<tr>
<td>Meetings and conventions</td>
<td>1,063,339</td>
<td>14.07%</td>
</tr>
<tr>
<td>Communications</td>
<td>384,979</td>
<td>5.09%</td>
</tr>
<tr>
<td>Regulatory &amp; technical</td>
<td>805,742</td>
<td>10.66%</td>
</tr>
<tr>
<td>Legislative affairs</td>
<td>2,604,297</td>
<td>34.45%</td>
</tr>
<tr>
<td>Education and training</td>
<td>509,831</td>
<td>6.74%</td>
</tr>
<tr>
<td>PERC activities</td>
<td>845,851</td>
<td>11.19%</td>
</tr>
<tr>
<td>Governance and board</td>
<td>676,840</td>
<td>8.95%</td>
</tr>
<tr>
<td>Councils &amp; forums</td>
<td>259,168</td>
<td>3.43%</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSE</strong></td>
<td><strong>$7,558,984</strong></td>
<td><strong>100.00%</strong></td>
</tr>
</tbody>
</table>

![Pie chart showing expense allocations]

- Legislative Affairs: 35%
- Regulatory & Technical: 11%
- Education & Training: 7%
- PERC Activities: 11%
- Meetings & Conventions: 14%
- Governance & Board: 9%
- Councils & Forums: 3%
- Membership Retention & Development: 5%
# National Propane Gas Association and Affiliate

## Consolidated Statement of Financial Position – With Consolidating Information

February 29, 2020 (With Comparative Totals for 2019)

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>NPGA</th>
<th>NPG Foundation</th>
<th>Eliminations</th>
<th>Consolidated 2020</th>
<th>Consolidated 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash</strong></td>
<td>$436,412</td>
<td>$70,053</td>
<td>$ -</td>
<td>$506,465</td>
<td>$168,120</td>
</tr>
<tr>
<td><strong>Investments</strong></td>
<td>8,785,942</td>
<td>3,317,644</td>
<td>-</td>
<td>12,103,586</td>
<td>10,929,636</td>
</tr>
<tr>
<td><strong>Notes receivable</strong></td>
<td>1,000,000</td>
<td>-</td>
<td>-</td>
<td>1,000,000</td>
<td>-</td>
</tr>
<tr>
<td><strong>Accounts receivable, net</strong></td>
<td>259,994</td>
<td>2,827</td>
<td>(259)</td>
<td>262,562</td>
<td>216,780</td>
</tr>
<tr>
<td><strong>Prepaid expenses and other assets</strong></td>
<td>185,445</td>
<td>-</td>
<td>-</td>
<td>185,445</td>
<td>256,047</td>
</tr>
<tr>
<td><strong>Prepaid convention expenses</strong></td>
<td>245,766</td>
<td>-</td>
<td>-</td>
<td>245,766</td>
<td>195,695</td>
</tr>
<tr>
<td><strong>Investment in deferred compensation plans</strong></td>
<td>446,478</td>
<td>-</td>
<td>-</td>
<td>446,478</td>
<td>417,540</td>
</tr>
<tr>
<td><strong>Inventory</strong></td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Property and equipment, net</strong></td>
<td>50,756</td>
<td>-</td>
<td>-</td>
<td>50,756</td>
<td>56,110</td>
</tr>
<tr>
<td><strong>Deposits</strong></td>
<td>25,542</td>
<td>-</td>
<td>-</td>
<td>25,542</td>
<td>20,892</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$11,436,335</td>
<td>$3,390,524</td>
<td>(259)</td>
<td>$14,826,600</td>
<td>$12,273,427</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES &amp; NET ASSETS</th>
<th>NPGA</th>
<th>NPG Foundation</th>
<th>Eliminations</th>
<th>Consolidated 2020</th>
<th>Consolidated 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Liabilities:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Accounts payable and accrued expenses</strong></td>
<td>$72,417</td>
<td>$795</td>
<td>(259)</td>
<td>$72,917</td>
<td>$141,512</td>
</tr>
<tr>
<td><strong>Accrued payroll and employee benefits</strong></td>
<td>483,863</td>
<td>-</td>
<td>-</td>
<td>483,863</td>
<td>163,088</td>
</tr>
<tr>
<td><strong>Capital lease liability</strong></td>
<td>17,017</td>
<td>-</td>
<td>-</td>
<td>17,017</td>
<td>891</td>
</tr>
<tr>
<td><strong>Deferred compensation plan obligations</strong></td>
<td>446,478</td>
<td>-</td>
<td>-</td>
<td>446,478</td>
<td>417,540</td>
</tr>
<tr>
<td><strong>Deferred rent</strong></td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>37,391</td>
</tr>
<tr>
<td><strong>Deferred rent tenant buildout allowance</strong></td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>24,435</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>1,019,775</td>
<td>759</td>
<td>(259)</td>
<td>1,020,275</td>
<td>784,857</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Deferred revenue:</strong></th>
<th>NPGA</th>
<th>NPG Foundation</th>
<th>Eliminations</th>
<th>Consolidated 2020</th>
<th>Consolidated 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Dues</strong></td>
<td>1,071,787</td>
<td>2,050</td>
<td>-</td>
<td>1,073,837</td>
<td>923,327</td>
</tr>
<tr>
<td><strong>Conventions</strong></td>
<td>1,299,100</td>
<td>-</td>
<td>-</td>
<td>1,299,100</td>
<td>990,803</td>
</tr>
<tr>
<td><strong>Certified employee training program</strong></td>
<td>176,679</td>
<td>-</td>
<td>-</td>
<td>176,679</td>
<td>129,868</td>
</tr>
<tr>
<td><strong>Business councils and forums</strong></td>
<td>167,882</td>
<td>-</td>
<td>-</td>
<td>167,882</td>
<td>170,829</td>
</tr>
<tr>
<td><strong>Forklift promotion fund</strong></td>
<td>3,573</td>
<td>-</td>
<td>-</td>
<td>3,573</td>
<td>3,573</td>
</tr>
<tr>
<td><strong>Other deferred revenue</strong></td>
<td>17,424</td>
<td>-</td>
<td>-</td>
<td>17,424</td>
<td>16,978</td>
</tr>
<tr>
<td><strong>Total deferred revenue</strong></td>
<td>2,736,445</td>
<td>2,050</td>
<td>(259)</td>
<td>2,738,495</td>
<td>2,235,378</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Net assets:</strong></th>
<th>NPGA</th>
<th>NPG Foundation</th>
<th>Eliminations</th>
<th>Consolidated 2020</th>
<th>Consolidated 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Without donor restrictions:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Undesignated</strong></td>
<td>7,206,026</td>
<td>305,023</td>
<td>-</td>
<td>7,511,049</td>
<td>5,897,300</td>
</tr>
<tr>
<td><strong>Board designated</strong></td>
<td>403,667</td>
<td>207,030</td>
<td>-</td>
<td>610,697</td>
<td>586,264</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td>7,609,693</td>
<td>512,053</td>
<td>-</td>
<td>8,121,746</td>
<td>6,483,564</td>
</tr>
<tr>
<td><strong>With donor restrictions</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td>70,422</td>
<td>2,875,662</td>
<td>-</td>
<td>2,946,084</td>
<td>2,769,628</td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td>$11,436,335</td>
<td>$3,390,524</td>
<td>(259)</td>
<td>$14,826,600</td>
<td>$12,273,427</td>
</tr>
</tbody>
</table>

---

Financials are unaudited and do not represent a full financial statement presentation. Please refer to the fiscal year 2020 audit report for full disclosure.
Consolidated Statement of Activities - With Consolidating Information
February 29, 2020 (With Comparative Totals for 2019)

<table>
<thead>
<tr>
<th>UNRESTRICTED REVENUE AND SUPPORT:</th>
<th>NPGA</th>
<th>NPG Foundation</th>
<th>Eliminations</th>
<th>Consolidated 2020</th>
<th>Consolidated 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Membership dues and lists</td>
<td>$ 3,239,022</td>
<td>$ 1,700</td>
<td>$ -</td>
<td>$ 3,240,722</td>
<td>$ 3,242,822</td>
</tr>
<tr>
<td>Other membership</td>
<td>171,090</td>
<td>-</td>
<td>-</td>
<td>171,090</td>
<td>167,863</td>
</tr>
<tr>
<td>Meetings and conventions</td>
<td>1,534,330</td>
<td>87,373</td>
<td>-</td>
<td>1,621,703</td>
<td>1,653,789</td>
</tr>
<tr>
<td>Communications</td>
<td>20,720</td>
<td>-</td>
<td>-</td>
<td>20,720</td>
<td>18,947</td>
</tr>
<tr>
<td>Regulatory and technical</td>
<td>4,931</td>
<td>-</td>
<td>-</td>
<td>4,931</td>
<td>5,559</td>
</tr>
<tr>
<td>Education and training</td>
<td>948,829</td>
<td>-</td>
<td>(21,458)</td>
<td>927,371</td>
<td>870,113</td>
</tr>
<tr>
<td>PERC activities</td>
<td>1,066,001</td>
<td>-</td>
<td>-</td>
<td>1,066,001</td>
<td>912,436</td>
</tr>
<tr>
<td>Governance and board</td>
<td>47,655</td>
<td>-</td>
<td>-</td>
<td>47,655</td>
<td>49,643</td>
</tr>
<tr>
<td>General and administrative</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Investment income</td>
<td>194,836</td>
<td>-</td>
<td>-</td>
<td>194,836</td>
<td>171,045</td>
</tr>
<tr>
<td>Councills and forums</td>
<td>259,168</td>
<td>-</td>
<td>-</td>
<td>259,168</td>
<td>299,867</td>
</tr>
<tr>
<td>Contributions</td>
<td>-</td>
<td>11,225</td>
<td>-</td>
<td>11,225</td>
<td>1,201</td>
</tr>
<tr>
<td>Net assets transferred from restricted net assets</td>
<td>2,384</td>
<td>127,716</td>
<td>-</td>
<td>130,100</td>
<td>21,914</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>56,785</td>
<td>-</td>
<td>-</td>
<td>56,785</td>
<td>43,139</td>
</tr>
<tr>
<td>Total net assets without donor restrictions revenue and support</td>
<td>7,545,751</td>
<td>228,014</td>
<td>(21,458)</td>
<td>7,752,307</td>
<td>7,458,338</td>
</tr>
</tbody>
</table>

EXPENSES:

Program services and supporting services:

| Membership retention and development       | 408,937  | -              | -            | 408,937           | 403,059           |
| Meetings and conventions                   | 1,063,339| -              | -            | 1,063,339         | 1,049,506         |
| Communications                             | 384,979  | -              | -            | 384,979           | 263,082           |
| Regulatory and technical                   | 805,742  | -              | -            | 805,742           | 923,149           |
| Legislative affairs                        | 2,604,297| -              | -            | 2,604,297         | 2,095,730         |
| Education and training                     | 509,831  | -              | -            | 509,831           | 613,833           |
| PERC activities                            | 845,851  | -              | -            | 845,851           | 742,576           |
| Governance and board                       | 676,840  | -              | -            | 676,840           | 547,620           |
| Councills and forums                       | 259,168  | -              | -            | 259,168           | 299,867           |
| Management and general                     | -        | 37,152         | (21,458)     | 15,694            | 34,569            |
| Scholarships and award                     | -        | 119,805        | -            | 119,805           | 124,446           |
| Total expenses                             | 7,558,984| 156,957        | (21,458)     | 7,694,483         | 7,097,437         |
| Change in net assets without restrictions before other changes | (13,233) | 71,057        | -            | 57,824           | 360,901           |

Continued on following page.
National Propane Gas Association and Affiliate, continued

Consolidated Statement of Activities – With Consolidating Information, continued
February 29, 2020 (With Comparative Totals for 2019)

<table>
<thead>
<tr>
<th>OTHER CHANGES:</th>
<th>NPGA</th>
<th>NPG Foundation</th>
<th>Eliminations</th>
<th>Consolidated 2020</th>
<th>Consolidated 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Realized investment earnings gain</td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>$ 94,527</td>
</tr>
<tr>
<td>Long-term unrealized investment (loss) gain less than designated amount</td>
<td>123,160</td>
<td>-</td>
<td>-</td>
<td>123,160</td>
<td>(206,389)</td>
</tr>
<tr>
<td>Pipeline infrastructure defense fund</td>
<td>16,776</td>
<td>-</td>
<td>-</td>
<td>16,776</td>
<td>2,774</td>
</tr>
<tr>
<td>Corporate partners program fund</td>
<td>-</td>
<td>7,657</td>
<td>-</td>
<td>7,657</td>
<td>947</td>
</tr>
<tr>
<td>State engagement initiative</td>
<td>(104,626)</td>
<td>-</td>
<td>-</td>
<td>(104,626)</td>
<td>(18,235)</td>
</tr>
<tr>
<td>State association management settlements</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>6,421</td>
</tr>
<tr>
<td>Sale of CETP testing program</td>
<td>1,500,000</td>
<td>-</td>
<td>-</td>
<td>1,500,000</td>
<td>-</td>
</tr>
<tr>
<td>Deferred rent adjustment</td>
<td>37,391</td>
<td>-</td>
<td>-</td>
<td>37,391</td>
<td>38,231</td>
</tr>
<tr>
<td></td>
<td>1,572,701</td>
<td>7,657</td>
<td>-</td>
<td>1,580,358</td>
<td>(81,724)</td>
</tr>
<tr>
<td>Change in net assets without donor restrictions</td>
<td>1,559,468</td>
<td>78,714</td>
<td>-</td>
<td>1,638,182</td>
<td>279,177</td>
</tr>
</tbody>
</table>

| CHANGES IN NET ASSETS WITH DONOR RESTRICTIONS: | NPGA         | NPG Foundation | Consolidated 2020 | Consolidated 2019 |
| Contributions                           | 56,785       | 176,456        | -               | 233,241           | 84,216            |
| Endowment investment income             | 2,384        | 127,716        | -               | 130,100           | 21,914            |
| Net assets transferred to net assets without donor restrictions | (2,384) | (127,716) | - | (130,100) | (21,914) |
| Net assets released from restrictions   | (56,785)     | -              | -               | (56,785)          | (43,139)          |
| Change in net assets with donor restrictions | -       | 176,456        | -               | 176,456           | 41,077            |
| Change in net assets                   | 1,559,468    | 255,170        | -               | 1,814,638         | 320,254           |

Net assets:

| Beginning | 6,120,647 | 3,132,545 | - | 9,253,192 | 8,932,938 |
| Ending    | $ 7,680,115 | $ 3,387,715 | $ - | $ 11,067,830 | $ 9,253,192 |

Financials are unaudited and do not represent a full financial statement presentation. Please refer to the fiscal year 2020 audit report for full disclosure.
### Statements of Financial Position
December 31, 2019 and 2018

<table>
<thead>
<tr>
<th>Assets</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>$197,436</td>
<td>$167,625</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>-</td>
<td>190</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>$197,436</strong></td>
<td><strong>$167,815</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net Assets</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Net assets – without donor restrictions</td>
<td>$197,436</td>
<td>$167,815</td>
</tr>
</tbody>
</table>

### Statements of Activities
Years ended December 31, 2019 and 2018

<table>
<thead>
<tr>
<th>Revenue and support:</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$115,121</td>
<td>$118,171</td>
</tr>
<tr>
<td>Donated services and support</td>
<td>51,553</td>
<td>79,916</td>
</tr>
<tr>
<td><strong>Total revenue and support</strong></td>
<td><strong>166,674</strong></td>
<td><strong>198,087</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenses:</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>85,500</td>
<td>104,750</td>
</tr>
<tr>
<td>Donated services and supporting services</td>
<td>51,553</td>
<td>79,916</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td><strong>137,053</strong></td>
<td><strong>184,666</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Change in net assets</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$29,621</td>
<td>$13,421</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net assets:</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning</td>
<td>167,815</td>
<td>154,394</td>
</tr>
<tr>
<td>Ending</td>
<td><strong>$197,436</strong></td>
<td><strong>$167,815</strong></td>
</tr>
</tbody>
</table>

*Financials are unaudited and do not represent a full financial statement presentation. Please refer to the fiscal year 2020 audit report for full disclosure.*
Board of Directors

NPGA Officers

NPGA Chair of the Board
Randy Thompson
ThompsonGas, LLC
Frederick, Maryland

NPGA Chair Elect
Denis Gagne
Eastern Propane Gas, Inc.
Rochester, New Hampshire

NPGA Vice Chair
Robert Barry
Bergquist, Inc.
Toledo, Ohio

NPGA Treasurer
Michelle Bimson Maggi
AmeriGas Propane, LP
King of Prussia, Pennsylvania
<table>
<thead>
<tr>
<th>Name</th>
<th>Company</th>
<th>City, State</th>
</tr>
</thead>
<tbody>
<tr>
<td>Doug Auxier</td>
<td>Auxier Gas, Inc.</td>
<td>Batavia, OH</td>
</tr>
<tr>
<td>Robert Mattocks</td>
<td>Williams Energy Group</td>
<td>New Bern, NC</td>
</tr>
<tr>
<td>Robert Mauch</td>
<td>Phoenixville, PA</td>
<td></td>
</tr>
<tr>
<td>Daryl McClendon</td>
<td>DFM Enterprises</td>
<td>Scottsdale, AZ</td>
</tr>
<tr>
<td>Keith McMahan</td>
<td>Tri-Gas &amp; Oil Co. Inc.</td>
<td>Federalsburg, MD</td>
</tr>
<tr>
<td>Gerry Misel</td>
<td>Georgia Gas Distributors</td>
<td>Sandy Springs, GA</td>
</tr>
<tr>
<td>Raymond Murray III</td>
<td>Ray Murray, Inc.</td>
<td>Lee, MA</td>
</tr>
<tr>
<td>Roland Penta</td>
<td>St Augustine, FL</td>
<td></td>
</tr>
<tr>
<td>Randy Rutherford</td>
<td>Rutherford Equipment, Inc.</td>
<td>Covington, GA</td>
</tr>
<tr>
<td>Glenn Saunders</td>
<td>White Mountain Oil &amp; Propane, Inc.</td>
<td>North Conway, NH</td>
</tr>
<tr>
<td>J. Charles Sawyer</td>
<td>Computer Energy Inc.</td>
<td>Jacksonville, FL</td>
</tr>
<tr>
<td>James Senty</td>
<td>Midwest Bottle Gas Co.</td>
<td>Onalaska, WI</td>
</tr>
<tr>
<td>Stuart Weidie</td>
<td>Blossman Gas, Inc.</td>
<td>Swannanoa, NC</td>
</tr>
<tr>
<td>Christina Armentano</td>
<td>Paraco</td>
<td>Rye Brook, NY</td>
</tr>
<tr>
<td>Greg Blazina</td>
<td>Florida Public Utilities</td>
<td>Debary, FL</td>
</tr>
<tr>
<td>Christopher Cafarella Sr</td>
<td>Sharp Energy, Inc.</td>
<td>Dover, DE</td>
</tr>
<tr>
<td>Shawn Coady</td>
<td>DCC Propane</td>
<td>Roberts, IL</td>
</tr>
<tr>
<td>Bill Collins</td>
<td>Collins Propane</td>
<td>Wylie, TX</td>
</tr>
<tr>
<td>Rob Freeman</td>
<td>Freeman Gas, Inc.</td>
<td>Spartanburg, SC</td>
</tr>
<tr>
<td>Jeffrey Gresham</td>
<td>Crum &amp; Forster</td>
<td>Florence, AL</td>
</tr>
<tr>
<td>Thomas Knauff</td>
<td>Energy Distribution Partners</td>
<td>Chicago, IL</td>
</tr>
<tr>
<td>Andy Lambert</td>
<td>SchagrinGAS Co.</td>
<td>Middletown, DE</td>
</tr>
<tr>
<td>Tommy Manion</td>
<td>Superior Plus Energy Services, Inc.</td>
<td>Clarkson, KY</td>
</tr>
<tr>
<td>Warren Patterson</td>
<td>AmeriGas Propane LP</td>
<td>King of Prussia, PA</td>
</tr>
<tr>
<td>Andrew Peyton</td>
<td>Superior Plus Energy Services, Inc.</td>
<td>Rochester, NY</td>
</tr>
</tbody>
</table>
**District Directors**

**District 1 Director**  
Jim Reddington  
Marshall Excelsior  
Marshall, MI

**District 2 Director**  
William Platz  
Delta Liquid Energy  
Paso Robles, CA

**District 3 Director**  
Vacant

**District 4 Director**  
Michael Sheehan  
Sheehan’s LP Gas Co.  
Bird Island, MN

**District 5 Director**  
Chad Gray  
Dixie LP Gas  
Hillsboro, TX

**District 6 Director**  
Thomas Jaenicke  
ATomiK Creative Solutions, LLC  
Charlevoix, MI

**District 7 Director**  
Daniel Dixon  
AmeriGas Propane LP  
Florence, AL

**District 8 Director**  
Amy Dean  
L G Jordan Oil Co. Inc.  
Apex, NC

**District 9 Director**  
Frank Taylor  
Taylor Gas Company, Inc.  
Lexington Park, MD

**District 10 Director**  
Thomas Manson  
Eastern Propane Gas, Inc.  
Rochester, NH

---

**State Directors**

**Alabama Director**  
Mark Denton  
Blossman Gas, Inc.  
Ocean Springs, MS

**Arizona Director**  
David Barrett  
Barrett Propane, Inc.  
Prescott, AZ

**Arkansas Director**  
Billy Prince  
Pinnacle Propane  
Irving, TX

**California Director**  
Shannon McWhorter  
Sequoia Gas Co.  
Fortuna, CA

**Colorado Director**  
Robert Blackwell  
Independent Propane Co.  
Pine, CO

**Connecticut Director**  
Richard Rowan  
Rural Fuels  
Trumbull, CT

**Delaware Director**  
Jason Hickman  
AmeriGas Propane LP  
New Castle, DE

**Florida Director**  
Randy Sams  
Sams Gas  
Orlando, FL

**Georgia Director**  
Dan Richardson  
Conger LP Gas, Inc.  
Tifton, GA

**Hawaii Director**  
Zoe Williams  
Hawaii Gas  
Honolulu, HI

**Idaho Director**  
David McKinnon  
CHS dba Bingham Co-op Propane  
Blackfoot, ID

**Illinois Director**  
Tonya Crow  
GROWMARK Inc.  
New Berlin, IL

**Indiana Director**  
Daniel Overpeck  
Overpeck Gas Co.  
Marshall, IN

**Iowa Director**  
Todd Pellett  
Pelgas Inc.  
Atlantic, IA

**Kansas Director**  
John Pankratz  
Fairbank Equipment  
Wichita, KS

**Louisiana Director**  
Dominique MonLezun  
Lake Arthur Butane Co.  
Lake Arthur, LA

**Maine Director**  
Jeremy Young  
Dead River Company  
South Portland, ME

**Maryland Director**  
Nash McMahan  
Tri-Gas & Oil Co. Inc.  
Federalsburg, MD

**Massachusetts Director**  
Stephan Chase  
Fuel Services Inc.  
South Hadley, MA

**Michigan Director**  
David Long  
Long’s Propane Gas, LLC  
Marlette, MI

**Minnesota Director**  
Bradley Box  
Northern Star Cooperative Services  
Deer River, MN

**Mississippi Director**  
Mart Windham  
Neill Gas, Inc.  
Biloxi, MS

**Missouri Director**  
John Brooks III  
Brooks Gas Co. Inc.  
Marshfield, MO

**Montana Director**  
Colin Rogers  
LPG Ventures, Inc.  
Belgrade, MT

**Nebraska Director**  
Neal Kanel  
Stateline Propane Service, Inc.  
Dawson, NE

**Nevada Director**  
Mike Eriksen  
Wells Propane Inc.  
Wells, NV

**New Hampshire Director**  
Ryan Jackson  
D.F. Richard Energy  
Dover, NH
New Jersey Director
Beth Karr
AmeriGas Propane LP
Windsor, NJ

New Mexico Director
Allegra Pacheco
Pecos Propane, Inc.
Pecos, NM

New York Director
Joseph Porco
Porco Energy Corp.
Marlboro, NY

North Carolina Director
Amy Dean
L G Jordan Oil Co. Inc.
Apex, NC

North Dakota Director
Ken Kraft
Bismarck, ND

Ohio Director
Joe Buschur
McMahan’s Bottle Gas
Dayton, OH

Oklahoma Director
Paul Laney
Liberty Propane Co.
Cookson, OK

Oregon Director
Ryan Buller
McMinneweke Gas Inc.
McMinneweke, OR

Pennsylvania Director
Kara Tucker
Koppy’s Propane Inc.
Williamstown, PA

Rhode Island Director
David Darrah
AmeriGas Propane LP
Peace Dale, RI

South Dakota Director
Scott Parsons
McGas Propane, Inc.
Sturgis, SD

Tennessee Director
Bob Wallace
Admiral Propane
Maryville, TN

Texas Director
Chad Gray
Dixie LP Gas
Hillsboro, TX

Utah Director
Keith Hanchett
PERS
Ogden, UT

Vermont Director
Judy Taranovich
Proctor Gas Inc.
Proctor, VT

Virginia Director
Brian Atwood
Parker Oil Company
Suffolk, VA

Washington Director
Mark Detloff
Blue Star Gas
Battle Ground, WA

West Virginia Director
David Bertelsen
Matheson Tri-Gas
Village of Indian Springs, OH

Wyoming Director
Steve Blakeman
Blakeman Propane Inc.
Moorcroft, WY

Canada Director
Inder Minhas
Superior Plus Energy Services, Inc.
Toronto, Ontario, Canada

Mexico Director
Ricardo Schondube
INGUSA
Guadalajara, Mexico

Standing Committee Chairs

Audit
Randall Doyle
Edinburg, VA

Conventions
David Barrett
Barrett Propane, Inc.
Prescott, AZ

Distinguished Service Award
Gary France
France Propane Service Inc.
Schofield, WI

Governmental Affairs
Cynthia Belmont
Delta Liquid Energy
Paso Robles, CA

Member Services
Bob Wallace
Admiral Propane
Maryville, TN

Propane Supply & Logistics
Stephen Kossuth
AmeriGas Propane LP
King of Prussia, PA

PropanePAC Committee
Chad Kroening
Boehlke Bottled Gas Corp.
Cedarburg, WI

Technology, Standards & Safety
Johnny Patrick
Rutherford Equipment, Inc.
Covington, GA

Distributors Section Directors
Lauren Clark
Bergquist, Inc.
Toledo, OH

Kim Godlewski
IPS Equipment Inc.
Byron, MI

Michael Hopsicker
Ray Murray, Inc.
Lee, MA

Mike Rutherford
Rutherford Equipment, Inc.
Covington, GA

Individual Member Director
David Lowe
Pro Image Communications
Grand Blanc, MI

International Director
Ramon González, Esq
Empire Gas Company Inc.
San Juan, Puerto Rico
Manufacturers Section Directors

Brent Baty
Arcosa Tank
Dallas, TX

Todd Corrin
RH Peterson Company
City Industry, CA

David Day
American Standard Mfg., Inc.
Central Brg, NY

Steve Gentry
Worthington Industries
Worthington, OH

Lynn Hardin Jr
Quality Steel Corporation
Cleveland, MS

Michael Hiefner
Fisher LP Gas Equipment
Mckinney, TX

Rick LaDue
Rochester Gauges, LLC
Dallas, TX

Robin Parsons
Parafour Innovations, LLC
Georgetown, TX

Bob Paul
RegO Products
Elon, NC

Mike Pitts
Mississippi Tank Company
Hattiesburg, MS

Tim Schwegge
Arrow Tank & Engineering Co.
Minneapolis, MN

Milt Swenson
Westmor Industries
Morris, MN

Erich Wolf
Cavagna Group
Somerset, NJ

Leslie Woodward
Fairview USA Inc.
N Tonawanda, NY

Jim Zuck
Marshall Excelsior
Marshall, MI

Propane Suppliers Section Directors

D. D. Alexander
Global Gas Inc.
Englewood, CO

Kim Colburn
BP Energy Company
Houston, TX

Tyler Kelly
CHS Inc.
Inver Grove Heights, MN

Bruce Leonard
Targa Resources
Houston, TX

Aaron Reece
NGL Energy Partners, LP
Tulsa, OK

Services Section Directors

David Lowe
Pro Image Communications
Grand Blanc, MI

Tom Mullaney
Aegis General Insurance Agency
(Energy Division)
Conway, AR

Larry Osgood
Consulting Solutions, LLC
Monument, CO

Steve Wambold
Team Drive-Away, Inc.
Olathe, KS

Honorary Directors

William Blanchard
GWB Associates
Petoskey, MI

Corky Clark
South Carolina Propane Gas Assoc.
Columbia, SC

Kenneth R. Green
Oklahoma Liquefied Gas Co.
Seminole, OK

Daniel N. Myers
The Churchill Centre
Downers Grove, IL
EXECUTIVE OFFICE
Stephen Kaminski
President & Chief Executive Officer
202-355-1338
skaminski@npga.org

Brett Alison Gold
Executive Assistant
202-355-1338
bgold@npga.org

ADVOCACY & TECHNICAL SERVICES
Michael A. Caldarera
Senior Vice President, Advocacy & Technical Services
202-355-1323
mcaldarera@npga.org

Bruce Swiecicki
Senior Technical Advisor
815-806-9035
bswiecicki@npga.org

Michael Baker
Director, Legislative Affairs
202-355-1326
mbaker@npga.org

Sarah J. Reboli
Deputy Counsel, Regulatory Affairs
202-355-1321
sreboli@npga.org

Peter Ferrell
Director, Political & Industry Affairs
202-355-1339
pferrell@npga.org

Tyler Lawrence
Manager, Legislative Affairs
202-355-1322
tlawrence@npga.org

Twana Aiken
Manager, Regulatory Affairs
202-466-7200
taiken@npga.org

PUBLIC & STATE AFFAIRS
Jeffrey M. Pettrash
Vice President & General Counsel
202-355-1327
jpettrash@npga.org

Lesley Garland
Vice President, State Affairs
916-531-2231
lgarland@npga.org

Jacob Peterson
Manager, State Engagement
202-365-1094
jpeterson@npga.org

Eric Sears
Manager, State Association Relations
513-368-4228
esears@npga.org

Brian E. Dunlap
Vice President, Finance & Administration & Chief Financial Officer
202-355-1324
bdunlap@npga.org

Malcolm Boardley
Accounting Manager
202-355-1333
mboardley@npga.org

Joanne Casey
Human Resources & Office Manager
202-355-1328
jcasey@npga.org

Lori Dec
Scholarship Program Coordinator
202-355-1328
ldec@npga.org

Carolyn Fedalen
Staff Accountant
202-355-1330
cfedalen@npga.org

MEETINGS & CONVENTIONS
Kristen White
Director, Conventions & Meetings
202-355-1334
kwhite@npga.org

Samantha “Sam” Shay
Manager, Conventions & Meetings
202-355-1335
sshay@npga.org

COMMUNICATIONS & MEMBER SERVICES
Sarah McLallen
Vice President, Communications & Member Services
202-355-1332
smclallen@npga.org

Christine Hutcherson
Director, Member Services
202-355-1331
chutcherson@npga.org

Morgan Doggett
Manager, Communications
202-355-1337
mdoggett@npga.org

Tara Falls
Membership & Governmental Affairs Coordinator
202-355-1336
tfalls@npga.org